# **Economic Administration and Financial Management**

### **B.Com Part III**

## **Business Budgeting**

#### **Very Short Questions (2 Marks Each)**

- Q.1 Define Budget
- Q.2 What is Budget Committee?
- Q.3 What do you mean by ZBB?
- Q.4 How you define Budget Control?
- Q.5 What is Production Decisions?

#### **Short Questions (4 Marks Each)**

- Q.6 What are the features of an effective Budgeting?
- Q.7 What is a Master Budget?
- Q.8 What is Product Planning?
- Q.9 What are the methods of preparing Cash Budget?
- Q.10 Explain Concept of Fixed Budget?

#### **Long Questions (20 Marks Each)**

- Q.11 What is the Nature of Budget? What is the Process of Budgeting?
- Q.12 What the different types of Budget? Explain in detail the Fixed and Flexible Budget showing its Specimen
- Q. 13 Explain the Concept of Zero Base Budgeting with the help of an example
- Q.14 What is Product and Production Decisions? What are the phases of Production Decisions?
- Q.15 Write a note on:
  - A) Budget Manual
  - B) Budget Period
  - C) Budget Officer
  - D) Key Budget Factor

- Q.16 From the following particulars calculate the following Material Variance and give their Relationships
  - A) MCV
  - B) MUV
  - C) MPV
  - D) MMV
  - E) MSUV

Material	Standard		Actual	
	Qty	Price	Qty	Price
A	10	8	10	7
В	8	6	9	7
C	4	12	5	11
		22		24

Q.17 A Company was recently Formed to manufacture to manufacture a new Product. It has the following Capital Structure

A) 9% Debenture 600000 Rs.
B) 7% Preference Share 200000 Rs.
C) Equity Shares (24000 Shares) 600000 Rs.
D) Retained Earnings 400000 Rs.

So, a total of 1800000 Rs.

Market Price of Equity Share is 40 Rs. A dividend of 4 Rs. Per Share is proposed. Income Tax is 50 % and Shareholder individual Tax Rate is 25 %. Compute after tax Weighted Average Cost of Capital (WACC).

- Q.18 Describe the Decision Tree Approach with the help of an example. How is this Technique useful in Capital Budgeting?
- Q.19 Explain the Nature and Significance of Key Factor. How does it influence Product Mix Decisions?
- Q.20 What is Cash Budget? What is the difference between Cash Budget and Finance Budget? Discuss its main Functions